

**IN THE MATTER OF** the *Public Utilities Act*  
R.S.N. 1990 Chapter P-47 (the “Act”); and

**IN THE MATTER OF** an Application by  
Newfoundland and Labrador Hydro for approvals of  
(1) under Section 70 of the Act, changes in the rates  
to be charged for the supply of power and energy to  
its Retail Customer, Newfoundland Power, its Rural  
Customers and its Industrial Customers; (2) Under  
Section 71 of the Act, its Rules and Regulations  
Applicable to the supply of electricity to its Rural  
Customers; (3) Under Section 71 of the Act, the  
Contracts setting out the terms and conditions  
Applicable to the supply of electricity to its Industrial  
Customers; and (4) Under Section 41 of the Act, its  
2002 Capital Budget.

**TO:** The Board of Commissioners of Public Utilities (“the Board”)

**WITNESS LIST AND STATEMENT OF QUALIFICATIONS  
FILED PURSUANT TO PARAGRAPH 4  
OF ORDER NO. P.U.7 (2001-2002)**

The Town of Labrador City currently intends to call the following witnesses:

1. Mark Drazen

Statements of Qualifications for Mr. Drazen are attached as Appendice A.

The Town of Labrador City reserves the right to call such further witnesses as it may deem appropriate following all responses to Requests for Information between the parties to this hearing.

**DATED** at Labrador City, Newfoundland, this 17<sup>th</sup> day of July, 2001.

**MILLER & HEARN**

**Edward M. Hearn, Q.C.**  
**Counsel for the Town of Labrador City**

## **Experience of Mark Drazen**

My experience covers regulatory proceedings, contract negotiations, strategic planning and economic analysis of utility service throughout Canada and the United States. This experience covers electric, gas, oil pipeline, telecommunications and water utilities. I have appeared as an expert witness before federal agencies (the Federal Energy Regulatory Commission, the National Energy Board, the Federal Communications Commission and the Canadian Radio and Telecommunications Commission), before Provincial regulators in six Provinces (Alberta, British Columbia, Nova Scotia, Ontario, Québec and Saskatchewan) and state regulators in 39 states in the U.S.

Drazen Consulting Group offers economic, strategic planning and regulatory consulting services to clients that include industrial utility users, schools, hospitals, utilities and government agencies. Our founding firm (Michael Drazen and Associates) was established in 1937.

Our work covers energy economics, utility regulation and utility industry restructuring.

I am a graduate of the Massachusetts Institute of Technology, with the degrees of Bachelor of Science in Mathematics, Master of Science in Electrical Engineering, and Electrical Engineer. I have taken courses in accounting at the graduate school of Business Administration at Washington University (St. Louis).